



# White Paper – Change Management Compass 2023

23/01/2023 What C-level executives can learn from outstanding companies.

Two-thirds of Germany's largest companies are facing fundamental changes. However, seven out of ten companies indicate that their transformation projects will fail and they cannot meet their strategic agendas and economic targets. But not all top managers share this fate. What distinguishes successful transformations from the more than twice as frequent failures? How can transformations succeed?

Based on a survey of over 100 managers from Germany's largest companies, the Porsche Consulting Change Management Compass 2023 identifies the most important factors for successful transformations. The Compass highlights emerging trends and offers practical recommendations for decision-makers. Especially the 5 Forces of Change are a crucial guideline and valuable basis for shaping future transformations.

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